

This e-mail has been approved for distribution by Mr. Larry A. Bowers, chief operating officer. No hard copy will be provided.


**INFORMATION**

Office of the Chief Operating Officer  
MONTGOMERY COUNTY PUBLIC SCHOOLS  
Rockville, Maryland

December 7, 2011

MEMORANDUM

To: All Principals

From: Larry A. Bowers, Chief Operating Officer 

Subject: INFORMATION—Superintendent's Recommended Fiscal Year 2013 Operating Budget Documents

Copies of the *Superintendent's Recommended FY 2013 Operating Budget in Brief* will be distributed to all schools on Monday, December 12, 2011 via the pony. Each school will receive two copies: one copy is for the school, and the other copy is to be shared with your school's parent teacher association president. The *Superintendent's Recommended FY 2013 Operating Budget in Brief* summarizes the major recommendations and issues regarding the Fiscal Year (FY) 2013 Operating Budget.

In order to reduce printing and distribution costs at a time of fiscal difficulty, the *Superintendent's Recommended FY 2013 Operating Budget* (Management Budget) and the *Recommended Program Budget FY 2013* will be published online on the Montgomery County Public Schools website at the following address on December 8, 2011:

<http://www.montgomeryschoolsmd.org/departments/budget/>

You have an important role throughout the budget process, and your continuing support is greatly appreciated.

If you need additional copies of the *Superintendent's Recommended FY 2013 Operating Budget in Brief* or have any questions about the FY 2013 Operating Budget, please call the Department of Management, Budget, and Planning at 301-279-3547.

LAB: jp

Copy to:  
Executive Staff                      Mr. Prouty  
Ms. Cuttitta                              Ms. Tribble  
Dr. Mugge